FORM 10-Q
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$

OF THE SECURITIES EXCHANGE ACT OF 1934

OR
[_] TRANSITION REPORT PURSUANT TO SECTION 13 OR
15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934
For Quarter Ended December 2, 1995 Commission File Number 0-6365

APOGEE ENTERPRISES, INC.

(Exact Name of Registrant as Specified in Charter)


7900 Xerxes Avenue South, Suite 1800, Minneapolis, Minnesota 55431

(Address of Principal Executive Offices)

Registrant's Telephone Number (612) 835-1874

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES $X \quad$ NO

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the close of the latest practicable date.


APOGEE ENTERPRISES, INC. AND SUBSIDIARIES
FORM 10-Q
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FOR THE QUARTER ENDED DECEMBER 2, 1995

Description Page
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| Investments in and advances to affiliated companies | 16,914 | 15,016 |
| :---: | :---: | :---: |
| Intangible assets, at cost less accumulated amortization | 8,457 | 8,383 |
| Deferred tax assets | 5,982 | 5,082 |
| Other assets | 2,543 | 1,599 |
| Total assets | \$380,539 | \$361, 928 |

LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities |  |  |
| :---: | :---: | :---: |
| Accounts payable | \$ 49,630 | \$ 53,793 |
| Accrued expenses | 50,110 | 41,168 |
| Billings in excess of costs and earnings on uncompleted contracts | 18,990 | 17,717 |
| Accrued income taxes | 9,902 | 10,454 |
| Notes payable | 12,550 | 7,065 |
| Current installments of long-term debt | 5,369 | 5,522 |
| Total current liabilities | 146,551 | 135,719 |
| Long-term debt | 75,439 | 80,566 |
| Other long-term liabilities | 20,296 | 21,014 |
| Minority interest | 1,787 | - |
| Shareholders' equity |  |  |
| Common stock, \$.33-1/3 par value; authorized 50,000,000 shares; issued and outstanding 13,505,000 and |  |  |
| 13,443,000 shares, respectively | 4,501 | 4,481 |
| Additional paid-in capital | 20,315 | 19,345 |
| Retained earnings | 111,650 | 100,803 |
| Total shareholders' equity | 136,466 | 124,629 |
| Total liabilities and shareholders' equity | \$380,539 | \$361,928 |

See accompanying notes to consolidated financial statements.

Earnings before income
taxes and other items
below

See accompanying notes to consolidated financial statements.

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APOGEE ENTERPRISES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE NINE MONTHS ENDED DECEMBER 2, 1995 AND NOVEMBER 26, 1994 (Thousands of Dollars)


| Increase in notes payable |  | 5,485 |  | 23,850) |
| :---: | :---: | :---: | :---: | :---: |
| Payments on long-term debt |  | $(5,280)$ |  | $(4,051)$ |
| Proceeds from issuance of long-term debt |  | - |  | 40,645 |
| Proceeds from issuance of common stock |  | 1,015 |  | 1,508 |
| Repurchase and retirement of common stock |  | (240) |  | - |
| Dividends paid |  | $(3,304)$ |  | (3,079) |
| Net cash (used in) provided by financing activities |  | $(2,324)$ |  | 11,173 |
| Increase (decrease) in cash |  | 5,418 |  | $(4,729)$ |
| Cash and cash equivalents at beginning of period |  | 2,894 |  | 10,824 |
| Cash and cash equivalents at end of period | \$ | 8,312 | \$ | 6,095 |

See accompanying notes to consolidated financial statements.

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APOGEE ENTERPRISES, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Summary of Significant Accounting Policies

Principles of Consolidation
In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of December 2, 1995 and February 25, 1995, and the results of operations for the three months and nine months ended December 2, 1995 and November 26, 1994 and cash flows for the nine months ended December 2, 1995 and November 26, 1994.

The financial statements and notes are presented as permitted by Form 10-Q and do not contain certain information included in the Company's annual consolidated financial statements and notes.

The results of operations for the nine-month period ended December 2, 1995 and November 26, 1994 are not necessarily indicative of the results to be expected for the full year.

Accounting period
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The Company's fiscal year ends on the Saturday closest to February 28. Each interim quarter ends on the Saturday closest to the end of the months of May, August and November. The first quarter of fiscal 1996 consisted of 14 weeks, while the first quarter of fiscal 1995 had 13 weeks. Consequently, Fiscal 1996 is a fifty-three week year while 1995 is a fifty-two week year.
2. Inventories

Inventories consist of the following:

Raw materials and supplies
In process
Finished goods

| $\$ 13,725$ | $\$ 14,802$ |
| ---: | ---: |
| 2,464 | 3,232 |
| 36,997 | 36,525 |
| ----- |  |
| $\$ 53,186$ | $\$ 54,559$ |
| $=======$ | $======$ |

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION And RESULTS OF OPERATIONS

SALES AND EARNINGS

- -------------------

Earnings for the third quarter rose 37 percent to $\$ 5.2$ million, or 38 cents per share, from $\$ 3.8$ million, or 28 cents per share, a year earlier. Sales for the period rose 16 percent to $\$ 215.5$ million, up from $\$ 186.3$ million a year ago. Year-to-date earnings and sales climbed 33 percent and 19 percent, respectively. Earnings per share grew to $\$ 1.05$, compared to 79 cents a year ago.

The following table presents the percentage change in sales and operating income for the Company's two segments and on a consolidated basis, for three and nine months when compared to the corresponding periods a year ago.

|  | Three months Ended |  |  | SIX MONTHS ENDED |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { DEC. 2, } \\ 1995 \end{gathered}$ | $\begin{gathered} \text { NOV. } 26, \\ 1994 \end{gathered}$ | \% <br> CHANGE | $\begin{aligned} & \text { DEC. 2, } \\ & 1995 \end{aligned}$ | $\begin{gathered} \text { NOV. } 26, \\ 1994 \end{gathered}$ | $\%$ CHANGE |
| SALES |  |  |  |  |  |  |
| Building products \& Services | 152,713 | 125,750 | 21 | 446,399 | 357,628 | 25 |
| Automotive glass | 62,774 | 60,503 | 4 | 210,306 | 193,523 | 9 |
| Total | 215,487 | 186,253 | 16 | 656,705 | 551,151 | 19 |
| OPERATING INCOME |  |  |  |  |  |  |
| Building products \& Services | 4,554 | 1,844 | 147 | 9,218 | 1,822 | 406 |
| Automotive glass | 3,343 | 3,368 | -1 | 17,006 | 17,328 | -2 |
| Corporate and other | 340 | 1,161 | NM | 509 | -584 | NM |
| Total | 8,237 | 6,373 | 29 | 26,733 | 18,566 | 44 |

Building Products \& Services (BPS)

Despite the absence of the Nanik Window Coverings Group, which was sold during the second quarter, BPS reported sharply higher sales and improved operating income. The sales increase reflected substantial revenue growth at Harmon Contract, the segment's curtainwall subcontractor and another record sales performance by Viracon, the segment's architectural glass fabricator. Operating income more than doubled from the figure earned in the year ago quarter. Viracon was the key driver of the improved earnings, leveraging its record sales into strong profits. The segment's Harmon Contract and Wausau architectural metals units continued to experience slim margins, with both operations posting small operating losses for the period. Strong order rates at Viracon, the reduction in the number of old, lower margin projects at Harmon Contract and Wausau and continued efforts to reduce costs throughout the segment should allow BPS to report further sales and operating income improvements for the last quarter of the year.

Apogee's consolidated backlog stood at $\$ 363$ million on December 2, 1995, down 5\% from the $\$ 381$ million reported at the end of last year's third quarter, but was only slightly under the February 1995 year end total of $\$ 366$ million. More disciplined project selection, focusing on jobs with stronger margins, has contributed to the slightly lower order rate.

Automotive Glass (AG)

AG's revenues rose modestly in the third quarter, while operating income was essentially flat compared to a year ago. Demand for automotive replacement glass continued to be soft, with U.S. unit sales well below last year. The lower unit movement coincided with very competitive pricing. The segment reported earnings
nearly equal with a year ago by increasing market share, limiting the impact of thinning margins and higher costs associated with information systems and marketing programs initiatives.

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For the first nine months of the year, the segment has opened 4 wholesale depots and 17 retail stores, while closing 7 locations, bringing the quarter-end total to 266 retail units and 57 depots. Expansion opportunities continued to be actively explored.

During November, AG's Curvlite operation, a manufacturer of automotive windshields and other transportation glass, broke ground on the National Distribution Center (NDC). The NDC is a wholesale distribution facility designed to improve inventory management for retail and wholesale units throughout the company as well as expand the units product offerings to outside customers. Total building and equipment costs are approximated at $\$ 5$ million.

Viratec Thin Films
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Viratec Thin Films (Viratec), a 50\%-owned optical-grade glass coating joint venture, reported solid revenue and operating income gains for the period. Sales of Viratec's coated flat glass for anti-glare computer screens remained robust. The unit made improvements in the direct coating of cathode ray tubes during the period, helping to generate the positive earnings gains noted above. Although Viratec's backlog dropped from the prior quarter's level, order rates remained solid with the December 2, 1995 backlog standing at $\$ 14.1$ million, $5 \%$ ahead of a year ago.

Consolidated

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The following table compares quarterly results with year ago results, as a percentage of sales, for each caption.

|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Dec. } 2, \\ 1995 \end{gathered}$ | $\begin{gathered} \text { Nov. } 26, \\ 1994 \end{gathered}$ | $\begin{gathered} \text { Dec. } 2, \\ 1995 \end{gathered}$ | $\begin{gathered} \text { Nov. } 26, \\ 1994 \end{gathered}$ |
| Net sales | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of sales | 86.9 | 85.9 | 86.0 | 85.3 |
| Gross profit | 13.1 | 14.1 | 14.0 | 14.7 |
| Selling, general and administrative expenses | 9.3 | 10.6 | 9.9 | 11.3 |
| Operating income | 3.8 | 3.4 | 4.1 | 3.4 |
| Interest expense, net | 0.5 | 0.6 | 0.7 | 0.5 |
| Other income, net | - | - | - | - |
| Earnings before income taxes and other items below | 3.3 | 2.8 | 3.4 | 2.9 |
| Income taxes | 1.2 | 1.0 | 1.2 | 1.1 |
| Equity in net earnings of affiliated companies | (0.1) | (0.1) | - | (0.1) |
| Minority interest | (0.1) | (0.1) | - | (0.1) |
| Net earnings | 2.4 | 2.0 | 2.2 | 1.9 |


| $35.4 \%$ | $34.8 \%$ | $36.8 \%$ | $39.5 \%$ |
| :---: | :---: | :---: | :---: |

For the three and nine months ended December 2, 1995, gross profit, as a percentage of net sales, declined due to more competitive pricing at AG and a shift in revenue mix towards BPS, which has lower margins than AG. Selling, general and administrative expenses (SG \& A) rose only marginally for the quarter, reflecting the benefits of cost reduction efforts and the absence of the sold Nanik group. SG \& A fell as a percentage of sales as expenses have risen at a rate well short of the Company's sales growth.

Year-to-date net interest expense rose due to higher borrowing levels during the first half of the fiscal year, but dropped slightly for the quarter as borrowing levels were lower during the quarter. The income tax rate was down sharply compared to a year ago as our year-to-date rate was lowered slightly to $36.8 \%$. The lower rate was partially due to higher export sales which are not fully taxable for Federal income tax purposes.

## Liquidity and Capital Resources



The November balance sheet and the statement of cash flows reflect the working capital needs associated with the higher sales levels. Accounts receivable have risen $3 \%$ from the beginning of the year compared to nine-month sales growth of 19\%. Inventory levels are slightly under the previous year end levels largely due to the absence of the Nanik Window Coverings group. Costs in excess of billings and earnings on uncompleted contracts and Billings in excess of costs and earnings rose with Harmon Contract's higher level of construction activity.

Additions to property, plant and equipment totaled $\$ 16.7$ million for the first nine months of the fiscal year. Major components of these additions included expenditures for information and communications systems throughout the company, most notably at AG.

During the quarter, the company raised its quarterly cash dividend 6\%, to 8.5 cents a share.

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PART II

OTHER INFORMATION

ITEM 1. Legal Proceedings

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Apogee Enterprises, Inc. and W.S.A., Inc., d/b/a Viracon, are defendants in a lawsuit entitled Marvin Lumber \& Cedar Company v. Apogee Enterprises, Inc.; W.S.A., Inc., d/b/a Viracon; Marcon Coating, Inc.; and Viratec Thin Films, Inc., filed on November 3, 1995 in Rice County District Court, Third Judicial District, State of Minnesota. Viracon and Marvin are each $50 \%$ shareholders in Marcon and Viratec Thin Films is a wholly-owned subsidiary of Marcon. Marvin alleges in its complaint that the boards of Marcon and Viratec are deadlocked and that Marvin is entitled to court ordered relief, including dissolution or a judicially-ordered buy out of Marvin's interest in Marcon and Viratec by Apogee and Viracon. Marvin also is seeking damages based on Apogee and Viracon's management of Marcon and Viratec. Apogee and Viracon have filed an answer agreeing that the boards are deadlocked, but denying all claims by Marvin, and have counterclaimed against Marvin seeking a judicially-ordered buy out by Apogee and Viracon of Marvin's interest in Marcon and Viratec at a fair price to be judicially determined. The company is unable to predict the outcome of the litigation at this point but does not currently believe the results would be materially adverse to the Company.

ITEM 6. Exhibits and Reports on Form 8-K
(a) Exhibits:

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Exhibit 11. Statement of Determination of Common Shares and
            Common Share Equivalents.
Exhibit 27. Financial Data Schedule (EDGAR filing only).
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(b) The Company did not file any reports on Form 8-K during the quarter for which this report is filed.
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CONFORMED COPY

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

APOGEE ENTERPRISES, INC.
Date: January 15, 1996
Date: January 15, 1996
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Donald W. Goldfus
Donald W. Goldfus
Chairman of the Board and
Chairman of the Board and
Chief Executive Officer
Chief Executive Officer
Date: January 15, 1996
Date: January 15, 1996
Terry L. Hall
Terry L. Hall
Terry L. Hall
Terry L. Hall
Vice President of Finance and Chief
Vice President of Finance and Chief
Financial Officer
Financial Officer
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EXHIBIT INDEX

| Exhibit |  | Page |
| :--- | :--- | :---: |
| Exhibit 11 | Statement of Determination of Common Shares <br> and Common Share Equivalents | 13 |
| Exhibit 27 | Financial Data Schedule (EDGAR filing only) | 14 |


|  | Average No. of Common Shares \& Common Share Equivalents Assumed to be Outstanding During the Three Months Ended |  | Average No. of Common Shares \& Common Share Equivalents Assumed to be Outstanding During the Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 2, } \\ 1995 \end{gathered}$ | $\begin{gathered} \text { November } 26, \\ 1994 \end{gathered}$ | $\begin{gathered} \text { December 2, } \\ 1995 \end{gathered}$ | $\begin{gathered} \text { November } 26 \\ 1994 \end{gathered}$ |
| Weighted average number of common shares outstanding (a) | 13,499,523 | 13,424,944 | 13,480,512 | 13,367,659 |
| Common share equivalents resulting from the assumed exercise of stock options (b) | 99,613 | 162,348 | 139,009 | 102,483 |
| Total primary common shares and common share equivalents | 13,599,136 | 13,587,292 | 13,619,521 | 13,470,142 |

(a) Beginning balance of common stock adjusted for changes in amount outstanding, weighted by the elapsed portion of the period during which the shares were outstanding.
(b) Common share equivalents computed by the "treasury" method. Share amounts represent the dilutive effect of outstanding stock options which have an option value below the average market value for the current period.
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| $\begin{aligned} & \text { <ARTICLE> 5 } \\ & \text { <MULTIPLIER> 1,000 } \end{aligned}$ |  |  |
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