```
                    UNITED STATES
                    SECURITIES AND EXCHANGE COMMISSION
                    WASHINGTON, DC 20549
                    FORM 10-Q
            [x] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
                OF THE SECURITIES EXCHANGE ACT OF 1934
                For the quarterly period ended December 1, }200
                    OR
                [_] TRANSITION REPORT PURSUANT TO SECTION 13 OR
                15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
            For the transition period from
```

$\qquad$

``` to
``` \(\qquad\)
```

            Commission File Number 0-6365
                    APOGEE ENTERPRISES, INC.
            ------------------------
        (Exact Name of Registrant as Specified in Charter)
            Minnesota 41-0919654
            ---------
                                    -0919654
                                (IRS Employer ID No.)
            7 9 0 0 ~ X e r x e s ~ A v e n u e ~ S o u t h , ~ S u i t e ~ 1 8 0 0 , ~ M i n n e a p o l i s , ~ M i n n e s o t a ~ 5 5 4 3 1
            (Address of Principal Executive Offices)
            Registrant's Telephone Number (952) 835-1874
    Indicate by check mark whether the registrant (1) has filed all reports required
to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during
the preceding }12\mathrm{ months (or for such shorter period that the registrant was
required to file such reports), and (2) has been subject to such filing
requirements for the past 90 days. YES X NO
--- ---
APPLICABLE ONLY TO CORPORATE ISSUERS:
Indicate the number of shares outstanding of each of the issuer's classes of
common stock, as of the close of the latest practicable date.
Class
Outstanding at December 31, 2001
Class
Common Stock, \$.33-1/3 Par Value
28,320,602
1
APOGEE ENTERPRISES, INC. AND SUBSIDIARIES
FORM 10-Q
TABLE OF CONTENTS
FOR THE QUARTER ENDED DECEMBER 1, 2001
Description Page
PART I
------
Item 1. Financial Statements
Consolidated Balance Sheets as of December 1, 2001 and March 3, 2001


## LIABILITIES AND SHAREHOLDERS' EQUITY

Current liabilities

| Accounts payable | 50,004 | $\$ 59,537$ |
| :--- | ---: | ---: | ---: |
| Accrued expenses | 57,226 | 57,571 |
| Current liabilities of discontinued operations, net | 2,835 | 2,578 |
| Billings in excess of costs and earnings on uncompleted contracts | 6,494 | 10,330 |
| Accrued income taxes | 7,209 | 7,093 |
| Current installments of long-term debt | 640 | 328 |


| Long-term debt, less current installments | 80,348 | 104,206 |
| :---: | :---: | :---: |
| Other long-term liabilities | 26,255 | 24,466 |
| Liabilities of discontinued operations, net | 18,912 | 18,278 |
| Commitments and contingent liabilities (Note 6) |  |  |
| Shareholders' equity |  |  |
| Common stock, $\$ .331 / 3$ par value; authorized 50,000,000 shares; issued and outstanding 28,276,000 and 27,825,000 shares, respectively | 9,425 | 9,275 |
| Additional paid-in capital | 49,616 | 45,773 |
| Retained earnings | 110,585 | 93,543 |
| Unearned compensation | $(1,737)$ | (757) |
| Accumulated other comprehensive (loss) income | $(2,192)$ | 458 |
| Total shareholders' equity | 165,697 | 148,292 |
| Total liabilities and shareholders' equity | \$ 415,620 | \$ 432,679 |

See accompanying notes to consolidated financial statements.

3

## APOGEE ENTERPRISES, INC. AND SUBSIDIARIES

 CONSOLIDATED RESULTS OF OPERATIONSFOR THE THREE MONTHS AND NINE MONTHS ENDED DECEMBER 1, 2001 and DECEMBER 2, 2000 (Thousands except Per Share Amounts)
(unaudited)

|  | Three-Months Ended |  |  |  | Nine-Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { December 1, } \\ 2001 \end{gathered}$ |  | $\begin{aligned} & \text { December } 2, \\ & 2000 \end{aligned}$ |  | $\begin{gathered} \text { December 1, } \\ 2001 \end{gathered}$ |  | $\begin{aligned} & \text { December } 2, \\ & 2000 \end{aligned}$ |  |
| Net sales | \$ | 200,293 | \$ | 197,291 | \$ | 614,132 | \$ | 670,908 |
| Cost of sales |  | 154,482 |  | 155,969 |  | 471,617 |  | 534,616 |
| Gross profit |  | 45,811 |  | 41,322 |  | 142,515 |  | 136,292 |
| Selling, general and administrative expenses |  | 35,881 |  | 35,951 |  | 108,688 |  | 113,302 |
| Operating income |  | 9,930 |  | 5,371 |  | 33,827 |  | 22,990 |
| Interest expense, net |  | 856 |  | 2,919 |  | 4,012 |  | 8,881 |
| Equity in (loss) income of affiliated companies |  | (605) |  | 2,608 |  | 1,760 |  | 1,252 |
| Earnings from continuing operations before income taxes |  | 8,469 |  | 5,060 |  | 31,575 |  | 15,361 |
| Income taxes |  | 2,625 |  | 2,098 |  | 9,788 |  | 6,178 |
| Earnings from continuing operations |  | 5,844 |  | 2,962 |  | 21,787 |  | 9,183 |
| Earnings from discontinued operations, net of income taxes |  | -- |  | -- |  | -- |  | -- |
| Net earnings | \$ | 5,844 | \$ | 2,962 | \$ | 21,787 | \$ | 9,183 |
| Earnings per share-basic |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.21 | \$ | 0.11 | \$ | 0.78 | \$ | 0.33 |
| Discontinued operations |  | -- |  | -- |  | -- |  | -- |
| Net earnings | \$ | 0.21 | \$ | 0.11 | \$ | 0.78 | \$ | 0.33 |
| Earnings per share-diluted |  |  |  |  |  |  |  |  |
| Continuing operations | \$ | 0.20 | \$ | 0.11 | \$ | 0.76 | \$ | 0.33 |
| Discontinued operations |  | -- |  | -- |  | -- |  | -- |
| Net earnings | \$ | 0.20 | \$ | 0.11 | \$ | 0.76 | \$ | 0.33 |
| Weighted average basic shares outstanding |  | 27,978 |  | 27,842 |  | 27,869 |  | 27,832 |

See accompanying notes to consolidated financial statements.

4

```
    APOGEE ENTERPRISES, INC. AND SUBSIDIARIES
    CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE NINE MONTHS ENDED DECEMBER 1, 2001 AND DECEMBER 2, 2000
                        (Thousands)
                        (unaudited)
```

|  | $\begin{gathered} \text { December 1, } \\ 2001 \end{gathered}$ | $\begin{gathered} \text { December } 2 \text {, } \\ 2000 \end{gathered}$ |
| :---: | :---: | :---: |
| OPERATING ACTIVITIES |  |  |
| Net earnings | \$ 21,787 | \$ 9,183 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 20,221 | 27,120 |
| Deferred income tax expense | 745 | 182 |
| Equity in net (income) loss of affiliated companies less than <br> (in excess of) dividends received <br> Other, net | $\begin{gathered} 653 \\ (569) \end{gathered}$ | $\begin{array}{r} (2,271) \\ (699) \end{array}$ |
| Changes in operating assets and liabilities, net of effect of acquisitions: |  |  |
| Receivables | $(3,653)$ | 4,820 |
| Inventories | 2,362 | 12,207 |
| Accounts payable and accrued expenses | $(7,572)$ | $(5,805)$ |
| Accrued and refundable income taxes | 116 | $(2,689)$ |
| Other, net | $(3,800)$ | 4,905 |
| Net cash provided by operating activities | 30,290 | 46,953 |
| INVESTING ACTIVITIES |  |  |
| Capital expenditures | $(7,200)$ | $(10,759)$ |
| Acquisition of businesses, net of cash acquired | (247) | $(3,545)$ |
| Purchases of marketable securities | $(6,628)$ | $(7,900)$ |
| Sales/maturities of marketable securities | 8,593 | 7,140 |
| Net cash used in investing activities | $(5,482)$ | $(15,064)$ |
| FINANCING ACTIVITIES |  |  |
| Decrease in net borrowings under revolving credit agreement | $(24,200)$ | $(32,500)$ |
| Proceeds from issuance of other long-term debt | 2,000 | -- |
| Payments on other long-term debt | $(2,846)$ | (174) |
| Increase in deferred debt expenses | (232) | (521) |
| Proceeds from issuance of common stock | 4,051 | 517 |
| Repurchase and retirement of common stock | (284) | (317) |
| Dividends paid | $(4,519)$ | $(4,373)$ |
| Net cash used in financing activities | $(26,030)$ | $(37,368)$ |
| Cash provided by discontinued operations | 891 | 2,941 |
| Decrease in cash and cash equivalents | (331) | $(2,538)$ |
| Cash and cash equivalents at beginning of period | 4,689 | 7,192 |
| Cash and cash equivalents at end of period | \$ 4,358 | \$ 4,654 |
| Supplemental schedule of non-cash investing activities: |  |  |
| Net assets contributed to PPG Auto Glass, LLC (see Note 3) | -- | \$ 30,507 |

APOGEE ENTERPRISES, INC. AND SUBSIDIARIES<br>NOTES TO CONSOLIDATED FINANCIAL STATEMENTS<br>(unaudited)

1. 
2. Inventories
(Thousands)

Raw materials
Work-in process
Finished
Cost and earnings in excess of billings on uncompleted contracts

Total inventories

| $\begin{gathered} \text { December } 1 \text {, } \\ 2001 \end{gathered}$ | $\begin{gathered} \text { March 3, } \\ 2001 \end{gathered}$ |
| :---: | :---: |
| \$18,963 | \$20,124 |
| 6,218 | 6,259 |
| 10,801 | 12,406 |
| 2,217 | 1,645 |
| \$38,199 | \$40,434 |

3. Investments

The Company has acquired, through joint ventures, investments that are accounted for by the equity method. The nature and extent of these investments change over time.

In July 2000, the Company and PPG Industries combined their U.S. automotive replacement glass distribution businesses into the joint venture, PPG Auto Glass, LLC (PPG Auto Glass), of which the Company has a 34 percent interest. On December 1, 2001 , the Company's investment in PPG Auto Glass was $\$ 31.7$ million, of which $\$ 7.3$ million represents the unamortized excess of the cost of the investment over the value of the underlying net tangible assets when the joint venture was formed. This excess is being amortized over a life of 20 years. In connection with the formation of PPG Auto Glass, the Company agreed to supply the joint venture, through PPG Industries, with most of the Company's windshield fabrication capacity on market-based terms and conditions. In addition, the Company's automobile windshield repair and replacement business agreed to purchase most of its windshield needs from PPG Auto Glass on market-based terms and conditions.

During the second quarter of fiscal 2002, the Company, PPG Industries and PPG Auto Glass amended the windshield supply agreements to permanently adjust pricing for the windshields manufactured and sold to
more accurately reflect market pricing. As a result of these amendments, a portion of earnings that would have previously been reported in equity in income from affiliated companies was reported in operating income in the Auto Glass segment for the
current quarter. The impact on the third quarter and the year-to-date results was an increase to operating income of $\$ 3.1$ million and $\$ 6.1$ million, respectively, with an offset to income from affiliated companies. Additionally, $\$ 1.8$ million was recorded as a one-time net increase to operating income in the second quarter as a result of these changes.

In September, the Company decided to discontinue funding TerraSun, LLC, its research and development joint venture of which the Company had a 50 percent interest. As a result, TerraSun discontinued its operations and its tangible assets have been sold.

The Company's share of earnings for its affiliated companies is before income taxes and includes amortization of the excess cost over the value of the underlying net tangible assets and expenses retained by the Company.
4. Discontinued Operations
--------------------------
During fiscal 2001, the Company completed the sale of substantially all of the assets of VIS'N Service Corporation (VIS'N), a non-auto glass focused, third-party administered claims processor, in two separate transactions. This transaction effectively removed the Company from the third-party administered claims processing business. This business is presented as discontinued operations in the consolidated financial statements and notes.

In fiscal 2000, the Company completed the sale of $100 \%$ of the stock of its large-scale domestic curtainwall business, Harmon, Ltd. In fiscal 1999, the Company executed the sale of its detention/security business. Combined with the fiscal 1998 exit from international curtainwall operations, these transactions effectively removed the Company from the large-scale construction business. These businesses are presented as discontinued operations in the consolidated financial statements and notes.

At December 1, 2001, accruals totaling $\$ 21.7$ million represented the remaining estimated net future cash outflows associated with the exit from discontinued operations. The majority of these cash expenditures is expected to be made within the next two to three years. The primary components of the accruals relate to the finalization of certain international construction projects, legal costs and other costs associated with the proceedings noted above.
5. Earnings Per Share
------------------
The following table presents a reconciliation of the denominators used in the computation of basic and diluted earnings per share.

|  | Three-Months Ended |  | Nine-Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
| (Thousands) | $\begin{gathered} \text { December } 1 \text {, } \\ 2001 \end{gathered}$ | $\begin{gathered} \text { December } 2, \\ 2000 \end{gathered}$ | $\begin{gathered} \text { December } 1, \\ 2001 \end{gathered}$ | $\begin{gathered} \text { December } 2, \\ 2000 \end{gathered}$ |
| Basic earnings per share-weighted common shares outstanding | 27,978 | 27,842 | 27,869 | 27,832 |
| Weighted common shares assumed upon exercise of stock options | 671 | 82 | 543 | 27 |

Unvested shares held in
trust for deferred
compensation plans
6.
7. Comprehensive Earnings
---------------------------

|  | Three-Months Ended |  | Nine-Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
| (Thousands) | $\begin{gathered} \text { December } 1 \text {, } \\ 2001 \end{gathered}$ | $\begin{gathered} \text { December } 2, \\ 2000 \end{gathered}$ | $\begin{aligned} & \text { December } 1 \text {, } \\ & 2001 \end{aligned}$ | $\begin{gathered} \text { December } 2, \\ 2000 \end{gathered}$ |
| Net earnings | \$5,844 | \$2,962 | \$21,787 | \$9,183 |
| Transition adjustment related to change in accounting for derivative instruments and hedging activities | - | - | (1,780) | - |
| Unrealized loss on qualifying cash flow hedges | (402) | - | (930) | - |
| Change in unrealized gains on marketable securities, net of $\$ 31, \$ 25$, $\$ 164$ and $\$ 236$, tax expense | 60 | 45 | 308 | 438 |
| Comprehensive earnings | \$5,502 | \$3,007 | \$19,385 | \$9,621 |

8. New Accounting Standards
------------------------
The Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 133 regarding accounting for derivative instruments and hedging activities. SFAS No. 133, as amended by SFAS No. 137 and No. 138, establishes accounting and reporting standards requiring that derivative instruments (including certain derivative instruments embedded in other contracts) be recorded in the balance sheet either as an asset or liability measured at fair value. SFAS No. 133 requires changes in the derivative's fair value to be
recognized in earnings or, for derivatives that hedge market risk related to future cash flows, in accumulated other comprehensive loss/income, unless specific hedge accounting criteria are met. The Company adopted SFAS No. 133 on March 4, 2001 and determined its derivative instruments, consisting of interest rate swap agreements, qualify for hedge accounting treatment. The adoption resulted in the Company recording the fair value of its interest rate swap agreements as a liability with an offsetting adjustment to other comprehensive earnings of $\$ 1.8$ million. The net present liability associated with these interest rate swap agreements was $\$ 2.7$ million at December 1 , 2001 .

In June 2001, FASB issued SFAS No. 141, "Business Combinations" and SFAS No. 142, "Goodwill and Other Intangible Assets." SFAS No. 141 requires business combinations initiated after June 30, 2001 to be accounted for using the purchase method of accounting. Under SFAS No. 142, amortization of goodwill and indefinite-lived intangible assets will cease and instead the carrying value of these assets will be evaluated for impairment by applying a fair-value based test on at least an annual basis. The Company must adopt SFAS No. 142 on March 3, 2002. The

Company is evaluating the impact of these standards and has not yet determined the effect of adoption on its financial position and results of operations.

In August 2001, FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets." This statement addresses financial accounting and reporting for the impairment and disposal of long-lived assets. This standard is required to be adopted by the Company beginning on March 3, 2002. Management is currently assessing the details of this standard and is preparing a plan of implementation.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following selected financial data should be read in conjunction with the Company's Form 10-K for the year ended March 3, 2001 and the consolidated financial statements, including the notes to consolidated financial statements, included therein.

Sales and Earnings
------------------
Consolidated net sales for the third quarter ended December 1, 2001 were $\$ 200.3$ million, compared to $\$ 197.3$ million in the same period last year. Third quarter earnings were $\$ 0.20$ diluted earnings per share, or $\$ 5.8$ million, versus $\$ 0.11$ diluted earnings per share, or $\$ 3.0$ million in the fiscal 2001 period.

Fiscal 2002 year-to-date figures include one less week compared to the year-to-date period a year ago. Fiscal 2002 year-to-date net sales decreased 8 percent, to $\$ 614.1$ million, compared to $\$ 670.9$ million a year ago, while net earnings increased 137 percent to $\$ 21.8$ million, or $\$ 0.76$ per share diluted, from $\$ 9.2$ million, or $\$ 0.33$ per share diluted, in the prior year. Fiscal 2002 year-to-date net sales decreased 2.1 percent compared to a year ago, after being adjusted for the formation of PPG Auto Glass, LLC joint venture in July 2000.

Third Quarter Fiscal 2002 Compared to Third Quarter Fiscal 2001
The following table compares three and nine month results for the current year with corresponding periods a year ago, as a percentage of sales, for each caption.


| Cost of sales | 77.1 | 79.1 | 76.8 | 79.7 |
| :---: | :---: | :---: | :---: | :---: |
| Gross profit | 22.9 | 20.9 | 23.2 | 20.3 |
| Selling, general and administrative expenses | 17.9 | 18.2 | 17.7 | 16.9 |
| Operating income | 5.0 | 2.7 | 5.5 | 3.4 |
| Interest expense, net | 0.4 | 1.5 | 0.7 | 1.3 |
| Equity in income of affiliated companies | (0.4) | 1.4 | 0.3 | 0.2 |
| Earnings from continuing operations before income taxes | 4.2 | 2.6 | 5.1 | 2.3 |
| Income taxes | 1.3 | 1.1 | 1.6 | 0.9 |
| Earnings from continuing operations | 2.9 | 1.5 | 3.5 | 1.4 |
| Earnings from discontinued operations | -- | -- | -- | -- |
| Net earnings | 2.9 | 1.5 | 3.5 | 1.4 |
| Effective tax rate | $31.0 \%$ | 41.5\% | $31.0 \%$ | 40.2\% |

Third quarter consolidated gross profit, as a percentage of net sales, was $22.9 \%$, up from $20.9 \%$ in the prior year third quarter. The primary factor contributing to the increase in gross profit percentage was a higher percentage of Architectural segment revenues for the third quarter of fiscal 2002 as compared to the same period a year ago. Improved manufacturing performance and higher-margin product sales at the Architectural segment also contributed to the increase in gross profit percentage. The Auto Glass segment also had improved margins as a result of the pricing amendments to the PPG Auto Glass supply agreements made during the second quarter of fiscal 2002, as well as a lower cost structure. These increases were offset by decreased margins at the Large-Scale Optical segment due to significantly lower volume in both business units comprising this segment, compared to the prior year's third quarter.

Third quarter selling, general and administrative (SG\&A) expenses remained unchanged over the prior year quarter, while $S G \& A$ as a percentage of sales decreased to $17.9 \%$ from $18.2 \%$. Key components within the decrease in $S G \& A$ expenses are decreased depreciation and bad debts expense, offset by increased incentive accruals.

Net interest expense decreased 71\%, compared to the prior-year quarter, as a result of significantly lower borrowing levels and lower interest rates.

The Company's equity in loss from affiliated companies was $\$ 0.6$ million in the third quarter of fiscal 2002 versus an equity in income of $\$ 2.6$ million in the prior-year quarter. The amendments made to the supply agreements related to the PPG Auto Glass joint venture in the Company's current year second quarter led to lower earnings during the quarter for PPG Auto Glass. This decline was somewhat offset by lower costs at the TerraSun joint venture which was shut down during the third quarter. The discontinuance of TerraSun operations is anticipated to have no adverse impact on the Company's operations or outlook for the balance of fiscal 2002 or fiscal 2003.

The effective income tax rate of $31.0 \%$ decreased from the effective rate of $41.5 \%$ a year ago. The reduction is due to the relationship of book and tax differences as a percentage of pre-tax income. The Company expects the effective income tax rate to be $31.0 \%$ for fiscal 2003.

In the third quarter of fiscal 2002, as expected, the Company received $\$ 1.1$ million from settlements of legal issues related to discontinued operations. These collections exceeded payments of $\$ 0.9$ million, which caused an increase in the reserves. The Company believes its reserves for discontinued operations are adequate.

In the third quarter of fiscal 2002 , the Company reported earnings from continuing operations of $\$ 5.8$ million, or $\$ 0.20$ diluted earnings per share. This compared to earnings from continuing operations of $\$ 3.0 \mathrm{million}$, or $\$ 0.11$ diluted earnings per share, in the third quarter of fiscal 2001.

Segment Analysis

During fiscal 2001, the Company realigned its operating business units into three reporting segments. The following table presents sales and operating income for the Company's three segments and on a consolidated basis for three and nine months compared to the corresponding periods a year ago. Operating results are discussed below.

| (Thousands) | Three-Months Ended |  |  |  |  | Nine-Months Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { ember 1, } \\ & 2001 \end{aligned}$ |  | $\begin{aligned} & \text { ember 2, } \\ & 2000 \end{aligned}$ | $\begin{gathered} \text { \% } \\ \text { Chg } \end{gathered}$ |  | $\begin{aligned} & \text { ember 1, } \\ & 2001 \end{aligned}$ |  | $\begin{aligned} & \text { ember 2, } \\ & 2000 \end{aligned}$ | $\begin{gathered} \% \\ \text { Chg } \end{gathered}$ |
| Net Sales |  |  |  |  |  |  |  |  |  |  |
| Architectural |  | 24,619 |  | 07,168 | 16\% |  | 360,904 |  | 331,285 | 9\% |
| Large-Scale Optical |  | 16,078 |  | 24,869 | (35) |  | 51,565 |  | 66,148 | (22) |
| Auto Glass |  | 59,597 |  | 65,308 | (9) |  | 201,670 |  | 73,799 | (26) |
| Intersegment elimination |  | (1) |  | (54) | 98 |  | (7) |  | (324) | 98 |
| Net sales |  | 00,293 |  | 97,291 | 2\% |  | 614,132 |  | 670,908 | (8) \% |
| Operating Income |  |  |  |  |  |  |  |  |  |  |
| Architectural | \$ | 9,056 | \$ | 5,661 | 60\% | \$ | 25,076 | \$ | 17,988 | 39\% |
| Large-Scale Optical |  | $(1,469)$ |  | 3,254 | N/M |  | $(2,961)$ |  | 3,573 | N/M |
| Auto Glass |  | 2,616 |  | $(3,041)$ | N/M |  | 12,998 |  | 3,177 | 309 |
| Corporate and other |  | (273) |  | (503) | 46 |  | $(1,286)$ |  | $(1,748)$ | 26 |
| Operating income | \$ | 9,930 | \$ | 5,371 | 85\% | \$ | 33,827 | \$ | 22,990 | 47\% |

$N / M=$ Not meaningful
Architectural Products and Services (Architectural)
Net sales for the third quarter of fiscal 2002 for the Architectural segment, the Company's largest segment, grew 16 percent to $\$ 124.6$ million, compared to $\$ 107.2$ million in the prior-year quarter with all facilities
experiencing revenue growth for the current quarter. Operating income increased 60 percent to $\$ 9.1$ million, from $\$ 5.7$ million a year ago. The segment's strong performance continues to be the result of increased revenue, more efficient and effective operations, and a higher-margin product mix. The operating margin for the third quarter of fiscal 2002 increased to 7.3 percent from 5.3 percent in the previous-year period.

Large-Scale Optical Technologies (LSO)
In the third quarter, revenues were $\$ 16.1$ million, compared to $\$ 24.9$ million in the prior-year period. The segment reported an operating loss of $\$ 1.5$ million, compared to operating income of $\$ 3.3$ million in the same period last year. The severe downturn in the $P C$ industry and the slowdown in retail framing markets, along with the closure of the San Diego facility earlier this year, continue to significantly impact the segment's performance.

Automotive Replacement Glass and Services (Auto Glass)
Net sales for the third quarter of fiscal 2002 at the Auto Glass segment declined 9 percent to $\$ 59.6$ million from $\$ 65.3$ million a year ago, as revenues were impacted by reduced volumes and competitive pricing pressures. The segment reported operating income of $\$ 2.6$ million, compared to a loss of $\$ 3.0$ million in the same period last year due to a combination of improvements in the retail business and changes in PPG Auto Glass, LLC supply agreements. The retail business benefited from operational improvements and cost reductions implemented late last year. Approximately half of the operating income improvement resulted from amendments made to the supply agreements related to the PPG Auto Glass joint venture, effective beginning the second quarter of this year. These amendments permanently adjusted pricing to the joint venture from Apogee's
windshield manufacturing business, resulting in higher income for the segment.

Consolidated Backlog
On December 1, 2001, the Company's consolidated backlog was $\$ 195.6$ million, which increased slightly from the same period a year ago. Despite the slowdown and uncertainty in the construction industry, the Architectural segment backlog is up slightly from the second quarter to $\$ 191.5$ million and represented 98 percent of the Company's consolidated backlog. Although the level is consistent with the past three quarters, the segment is experiencing delays, rather than cancellations, in the backlog, which leads to less predictability in short-term projects and related staffing, planning and operations. Backlog at the LSO segment fell $\$ 6.2$ million from year-end, as a result of the severe downturn in the PC industry and the closing of the Viratec San Diego facility in the first quarter of fiscal 2002.

Liquidity and Capital Resources
Financial Condition
Net cash provided by operating activities
Cash provided by operating activities for the nine months ended December 1, 2001 totaled $\$ 30.3$ million compared to $\$ 47.0$ million in the same prior-year period. The higher net earnings for the year were offset by a decrease in the level of inventory reduction in the current year as compared to the prior year due to the formation of the PPG Auto Glass joint venture in the prior year. Timing of collections of receivables also impacted the lower level of cash provided from operating activities.

Net cash used in investing activities
New capital investment through the first nine months of fiscal 2002 totaled $\$ 7.2$ million, versus $\$ 10.8$ million in the same period a year ago. The Company expects to incur capital expenditures as necessary to maintain existing facilities which should total less than $\$ 15$ million for the year.

Net cash provided by financing activities
Total debt was $\$ 81.0$ million at December 1, 2001 , down from the $\$ 104.5$ million outstanding at March 3, 2001. The majority of the Company's long-term debt consisted of bank borrowings under the Company's revolving credit agreement. Cash provided by operating activities was more than sufficient to finance the period's investing activities and cash dividend requirements; therefore the Company continued to pay off debt. At December 1, 2001, the Company's debt-to-total capital ratio declined to 33 percent, a significant improvement from 48 percent at the end of last year's third quarter.

Effective June 1, 2000, the Company amended its revolving credit agreement in conjunction with the pending joint venture with PPG that subsequently closed in July 2000. The amendment resulted in a decrease in borrowing capacity from $\$ 253$ million to $\$ 200$ million.

The Company anticipates outstanding borrowings to decline slightly over the course of the year. The Company believes that cash from operating activities and the available credit facility will provide adequate liquidity for the remainder of the fiscal year.

Shareholders' Equity
At December 1, 2001, Apogee's shareholders' equity was $\$ 165.7$ million. Book value per share was $\$ 5.86$, up from $\$ 5.33$ per share at March 3, 2001, with outstanding common shares increasing nominally during the period. Net earnings and proceeds from common stock issued in connection with the company's stock-based compensation plans accounted for the increase, slightly reduced by dividends paid.

Outlook
-------
Despite the construction industry slowdown and the continued softness in the LSO segment markets, the Company anticipates full year earnings from continuing operations to be significantly better than last year's earnings. The Company expects full year, diluted net earnings per share from continuing operations to
be $\$ 0.85$ to $\$ 0.90$, compared to fiscal 2001 diluted net earnings per share of $\$ 0.54$, of which $\$ 0.48$ was from continuing operations.

Item 3: Quantitative and Qualitative Disclosures About Market Risk
The Company's principal market risk is sensitivity to interest rates, which is the risk that changes in interest rates will reduce net earnings of the Company. To manage the Company's direct risk from changes in market interest rates, management actively monitors the interest sensitive components of the Company's balance sheet, primarily debt obligations, as well as market interest rates in order to minimize the impact of changes in interest rates on net earnings and cash flow.

The primary measure of interest rate risk is the simulation of net income under different interest rate environments. The approach used to quantify interest rate risk is a sensitivity analysis. This approach calculates the impact on net earnings, relative to a base case scenario, of rates increasing or decreasing gradually over the next 12 months by 200 basis points. The aforementioned changes in interest rates affecting the Company's financial instruments would result in approximately a $\$ 250,000$ impact to net earnings. As interest rates increase, net earnings decrease; as interest rates decrease, net earnings increase.

The Company uses interest swaps to fix a portion of its variable rate borrowings from fluctuations in interest rates. As of December 1, 2001, the Company has interest swaps covering $\$ 35$ million of variable rate debt. The net present liability associated with these swaps is $\$ 2.7$ million at December 1, 2001.

The Company has a policy of using forward exchange contracts to hedge its net exposures, by currency, related to the foreign currency-denominated monetary assets and liabilities, and future firm commitments of its operations. Forward exchange contracts are also used from time to time to manage near-term foreign currency cash requirements. The primary objective of these hedging activities is to maintain an approximately balanced position in foreign currencies so that exchange gains and losses resulting from exchange rate changes, net of related tax effects, are minimized.

Given the Company's balanced foreign exchange position described above, a 10 percent adverse change in foreign exchange rates upon which these contracts are based would result in exchange losses from these contracts that would, in all material respects, be fully offset by exchange gains on the underlying net monetary exposures for which the contracts are designated as hedges. As of December 1, 2001, the Company had $\$ 2.1$ million of forward contracts outstanding.

Cautionary Statement
This Quarterly Report on Form 10-Q contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements reflect the Company's current views with respect to future events and financial performance. The words "believe," "expect," "anticipate,"
"intend," "estimate," "forecast," "project," "should" and similar expressions are intended to identify "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All forecasts and projections in this document are "forward-looking statements," and are based on management's current expectations or beliefs of the Company's near-term results, based on current information available pertaining to the Company, including the risk factors noted below.

The Company wishes to caution investors that any forward-looking statements made by or on behalf of the Company are subject to uncertainties and other factors that could cause actual results to differ materially from such statements. These uncertainties and other risk factors include, but are not limited to, those noted below. There can be no assurances given that the ongoing reorganization and realignment of Harmon AutoGlass will lead to successful operating results now or in the future. There can be no assurances that PPG Auto Glass, Apogee's automotive replacement glass distribution joint venture with PPG Industries, will achieve favorable long-term operating results. In addition, there can be no assurances that Apogee's Architectural segment, which primarily serves high-end markets with value-added products, will not be negatively impacted by the
slowing economy. There also can be no assurances that there will not be additional erosion in the Large-Scale Optical segment revenues due to the severe downturn in the $P C$ industry and a slowdown in retail markets.

A number of other factors should be considered in conjunction with this report's forward-looking statements, any discussion of operations or results by the Company or its representatives and any forward-looking discussion, as well as comments contained in press releases, presentations to securities analysts or investors, or other communications by the Company. These other factors are set forth in the cautionary statement filed as Exhibit 99 to the Company's Annual Report on Form 10-K, and include, without limitation, cautionary statements regarding changes in economic and market conditions, factors related to competitive pricing, commercial building market conditions, management of growth of business units, greater than expected costs or difficulties related to the operation of the businesses, the impact of foreign currency markets, the integration of acquisitions, the realization of expected economies gained through expansion and information systems technology updates. New factors emerge from time to time and it is not possible for management to predict all such factors, nor can it assess the impact of each such factor on the business or the extent to which any factor, or a combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements.

PART II OTHER INFORMATION

ITEM 6. Exhibits and Reports on Form 8-K
------------------------------------------
(a) Exhibits: --------None
(b) Reports on Form 8-K The Company's Current Report on Form 8-K filed November 30, 2001, related to Rights Agreement, dated as of October 19, 1990, and amended as of June 28, 1995, February 22, 1999, December 7, 1999, and July 2, 2001 between the Company and The Bank of New York.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

APOGEE ENTERPRISES, INC.

Date: January 11, 2002

Date: January 11, 2002

```
/s/ Russell Huffer
---------------------------------------------
Russell Huffer
Chairman, President and
    Chief Executive Officer
/s/ Michael B. Clauer
s/-------------------------------------------
Michael B. Clauer
Executive Vice President and
    Chief Financial Officer
```

